# The Enabling Developmental State in the 21st Century: Some strategic issues for the global South

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#### Abstract:

The main purpose of this paper is to find the key characteristics of the Enabling Developmental State for the 21<sup>st</sup> Century. This is both for theoretical clarification and for aiding the strategies of popular democratic movements. A few tentative steps are taken here to serve this dual purpose.

The historical background of this undertaking is the following:

In the fight during the UNCTAD meeting in Doha in 2012 over the ratification of the Accra accord of 2008 the idea of an enabling State became a contentious issue. The neoliberals from the global North wanted a more neoclassical view, calling for an "effective State". Such a state would work with private and NGO sectors in order to "help forge a coherent development strategy and provide the right enabling environment for productive economic activity".

As is usually the case under such circumstances, the final document was a compromise. In retrospect, it does appear that the major achievement was the unity of G77 and China. Also the idea of an enabling state survived the political storm albeit in a vague and confusing form.

Therefore, it is upto the progressive scholars to give the idea a more coherent conceptual shape so that it can guide social movements and policies for progressive change in the 21<sup>st</sup> century and then the theory itself can go through further sharpening and development through these practical struggles. The theoretical focus of the paper can be seen as an initial attempt to do this drawing on the struggles so far. But the process of theoretical development will be always linked to actual practice.

We proceed from a critical capabilities perspective that is fully grounded in social reality and discover that such a perspective leads to the need to include among the characteristics of the *Enabling Developmental State for the 21st Century* its capacity to build an egalitarian development strategy from the beginning. In addition, democracy must be deepened from the beginning. Thus we attempt to build a theory where egalitarian distribution and deepening of democratic institutions and practices along with the standard industrial, trade, monetary-financial and other developmentalist policy making of the state have theoretical salience.

Both technically and from a social perspective, efficient but egalitarian innovation systems throughout but particularly after the middle income stage become crucial in terms of enhancing people's capabilities rapidly and widely. We have therefore replaced the idea of a national innovation system (NIS) with that of an augmented national innovation system (ANIS). A thoroughly innovative Enabling Developmental State for the 21<sup>st</sup> Century will augment both efficiency and capabilities of people in an egalitarian manner.

It is clear that the state of this kind can not be formed unless popular forces can launch movements and programs of their own. Is there any hope of this being achieved in the next few decades? Prashad (2014) discusses the complex processes underway in the global South now-particularly in Latin America. Although by no means guaranteed, the achievements of people's movements in Argentina, Brazil, Chile, Bolivia, Venezuela and elsewhere give us some room for optimism. But the project has barely made a start. A new theory of an Enabling Developmental State for the 21<sup>st</sup> Century that both nurtures and is nurtured by these movements will be of a kind that can play a counter hegemonic role. We are at the beginning of this process.

We therefore ask the question: how do we formulate an initial strategic plan that draws from the best experiences of the East Asian Developmental States and augments these with mainly egalitarian and democratic elements for the 21<sup>st</sup> Century? We offer a tentative eleven point strategy with *egalitarian and democratic* elements in the forefront.

Clearly, implementing this strategy is more of a challenge today than it was in post-WWII global setting. Vibrant egalitarian anti-free market movements were widespread then- even in the US. A combination of cold war policies and a revival of Hayekian and other varieties of neoliberalism in the 1980s coinciding with the global crises of the World Capitalist System has made Income and Asset Distributional Equality an anathema among the mainstream. However, the greatest reversal was in China in the 1990s. Today Chinese leaders are at least partially rethinking this policy mistake.

The greatest hope today comes from the people's movements from below all over the world and their partial successes in Latin America in particular. However, egalitarian goals need to be explicitly put on movement agendas and concrete strategies and tactics devised. When in power, the energies of such movements then can be largely directed towards making the objectives more concrete and solving practical problems of implementation. Through learning feedback mechanisms, mistakes can then be detected and corrected and further appropriate modifications made. Such a process can not be anything but deeply democratic. This is our final and most important strategic point.

#### 1. Introduction:

At Doha in the 2012 meeting of UNCTAD, a fight broke out with respect to language in the final document that actually echoed back to a paragraph in the final document of UNCTADXII in Accra in 2008. More specifically, paragraph 115 of that document read:

Developing countries should pursue development strategies that are compatible with their specific conditions within the framework of an enabling State, which is a State that deploys its administrative and political means for the task of economic development, efficiently focusing human and financial resources. Such a State should also provide for the positive interaction between the public and private sectors.

In the conflict at Doha over the ratification of the Accra accord four years ago the idea of an enabling State became a contentious issue. The neoliberals from the global North wanted a more neoclassical view, calling for an "effective State". Such a state would work with private and NGO sectors in order to "help forge a coherent development strategy and provide the right enabling environment for productive economic activity".

As is usually the case under such circumstances, the final document was a compromise. The relevant part of the Doha document read:

Each country has the primary responsibility for its own economic and social development, and national development efforts need to be supported by an enabling international economic environment. The State, having an important role to play, working with private, non-profit and other stakeholders, can help forge a coherent development strategy and provide an enabling environment for productive economic activity.

## (Doha Mandate, Paragraph 12)

In retrospect, it does appear that the major achievement was the unity of G77 and China and despite the confusing incorporation of both sides, the idea of an enabling state survived the political storm. It is upto the progressive scholars to give the idea a more coherent conceptual shape so that it can guide social movements and policies for progressive change in the 21<sup>st</sup> century. This paper can be seen as an attempt to do this.

In what follows, I first try to define development a bit more precisely. In particular, I ask what people-focused development means. It turns out that answering this question rigorously requires elaboration of Sen's concept of freedom as capabilities in an explicitly social and political direction. Then I proceed to ask what are some of the strategic questions we must ask when we wish to enhance capabilities over time. This leads us to a view of an enabling developmental state that includes many features from the East Asian Developmental State model; but it is crucially augmented by considerations of deepening of democracy during the developmental process.

## 2. Development as a Complex Social- Economic- State Systemic Process:

Writing in 1926, in a biographical essay on Edgeworth, Keynes underlined some of the problems of complex human systems:

We are faced at every turn with problems of organic unity, of discreteness, of discontinuitythe whole is not equal to the sum of the parts, comparisons of quantity fail us, small changes produce large effects, the assumptions of a uniform and homogeneous continuum are not satisfied.<sup>1</sup>

If anything, the developing part of the world economy today shows to even a greater degree the kind of complexity captured in Keynes's words above. Fortunately, systems theory and economic theory have both made some progress since those dark days. Although we are far from a genuinely complete theory of complex economic systems, efforts are underway that have already borne some interesting fruit in several limited areas. A review of even partially successful set of country experiences such as are contained in Fosu (2013) can be seen as case studies that reveal many facets of complex developing economies --- each with its own subsystemic characteristics to be sure, but also sharing some common strategic features. The purpose of this paper is to synthesize from a strategic perspective--- to the extent it is possible to do so--- the development experiences of the East Asia in particular and draw some appropriate lessons. The claim is that such an approach can lead to a theoretical view of an enabling developmental state that includes many features from the East Asian Developmental State model. But in our theory, we go beyond that model. In particular, it turns out that the theoretical basis of the East Asian Developmental State model must be crucially augmented by considerations of deepening of democracy during the developmental process.

However, at this point in our discussion, some clarification of the key term "development" is necessary in order to avoid ambiguities and confusions. In the rest of this paper, I will be referring to three concepts of development that are implicit in much of the discussion in the political economy of development literature. The first is the idea of development as growth with some structural change or at least the idea that this type of growth is the most crucial necessary condition for development. The second concept is derived by adding explicit distributional elements to growth--- particularly inequality and poverty. Both these ideas are shared by these authors ---at least implicitly. Fields was one of the earliest in being explicit in discussing all three---growth, absolute poverty and inequality--- and his thoughtful model in the Quarterly Journal of Economics (Fields 1979) article alerts the reader to the performance of a developing economy in all three areas and derives--- at least partly--- a logic of further necessary reforms following from his cogent analysis of the three aspects of development in this sense. Warr (2008) is a more recent example for the case of Thailand. He concludes:

<sup>&</sup>lt;sup>1</sup> Keynes(1971-9), Vol. X, p. 261

<sup>&</sup>lt;sup>2</sup>See for example, Khan(2004a,b, 2003a,, 1998,1997) and the references therein.

Not all aspects of the Thai development strategy have been similarly successful. Inequality has increased at the same time as absolute poverty has declined. The underlyingcauses of this increase in inequality are still not well understood. (Warr 2008, p.)<sup>3</sup>

The third--- and the broadest approach to development discussed here--- is in terms of Sen's idea of capabilities and its further extensions (Sen 1992,1999, 2009; Nussbaum 1995, 2000; Khan1998, 2014). In this view, development is really an extension over time and space of freedom, particularly the positive freedom to lead a certain type of life an individual has reasons to value. Sen and his co-authors have, of course, used this and following Sen, many others as well. Yet, in so far as there is a normative aspect about development being a "(public) good" that is a premise for the whole project such a view is consistent with the analyses of these essays. Warr's essay again is quite explicit in mentioning both the positive achievements and the shortcomings of Thailand's record and its strategy which can fit into this broad systemic capabilities approach. The other essays do this by implications as well. In fact, Keun Lee's perceptive comments on the possible role of democracy in development extends considerably the terrain of discussion in the direction of the "development as freedom" perspective when he writes:

We see obvious advantages in democracy, amongst which is the convenient feature that citizens are not subject to arbitrary arrest and torture. Truly strong states get it wrong more often than they get it right. Thus the military dictatorships of Latin America left little in the way of legacy, whereas the military dictatorships in Korea and Taiwan (while not on anything like the same scale of brutality) left a powerful legacy of development. The difference lies clearly in strategic orientation and in institutional capacity in formulating and implementing a program of national industrial development. Our point is that this is an option available to the political leadership of any developing country today. On top of this, the key to the Korean or Asian success was institutional longevity. (Lee 2008, p. 13)

It would seem, therefore, that there is an implicit agreement that development is "growth plus" other things (Khan and Weiss 2006). While the list of "other things" may vary somewhat, none of the authors would want to equate growth and development. Yet, as the East Asian experience shows, generating high growth may be a useful means towards development. But one must also pay careful attention to what can be called "the political economy and the well-being consequences of growth". Consideration of these factors leads inevitably to the role of state. The East Asian experience suggests that the role of states in their developmental process was "enabling". But what precisely can be the character and role of an "enabling" developmental state in the 21st century? We try to answer this question in the next section.

# 3. An Enabling Developmental State for the 21st Century

At least since the classic work by Johnson (1982) on MITI and the Japanese economy, the role of the developmental state has received much attention. Woo-Cumings (1999) is a good collection of papers that explore various aspects of Developmental States. Meredith Woo-Cumings (1999: 1) presents the theory of developmental state as the explanation for the East Asian industrialization. Earlier, Chalmers Johnson had stated: 'it is a shorthand for the seamless web of

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<sup>&</sup>lt;sup>3</sup> See also Warr(1993,1999,2005) for nuanced analyses of the various aspects of Thailand's development experience and Jomo(2007,1995) for Malaysia..

political, bureaucratic, and moneyed influences that structures economic life in capitalist Northeast Asia' (Johnson 1982). Johnson in his book MITI and the Japanese Miracle, had coined this term for analyzing Japanese industrial policies. According to Woo-Cumings, the concept of the developmental state was originally used to analyze a plan-rational capitalist system like Japan, 'conjoining private ownership with state guidance' (Woo-Cumings 1999: 2). Johnson explains in his contribution to the history of the developmental state debate that 'one of [his] main purposes in introducing the idea of capitalist developmental state [...] was to go beyond the contrast between the American and Soviet economies' (Johnson 1999: 32). At least one part of the theory is drawn from the history and the theory of mercantilist intervention of the state in the economy. But in the fashion of Hamilton and List, the developmental state theory is applied to late capitalist development in the sense of building industrial capitalism within a World Capitalist System (WCS) where early starters are already in a more advanced stage of industrialization. Historically, in Bismarck's Prussia and in Japan during the Meiji era the developmental states carried the burden of starting and then sustaining the industrialization process. Scholars such as Reinert have traced the history of interventionist states all the way back to the Renaissance (Reinert 2007).

After World War II, Japan, Korea and Taiwan were particularly successful in building both the developmental state and industries that were export-oriented. The debate picked up speed after the work of Amsden (1989) and the World Bank Study of 1993. Wade (1990) studied the Taiwanese economy in detail from a "governing the market" perspective. Chang's study of Korean industrial policies were important to develop the thesis further. Khan (1983, 1997) discussed the technology policies of Korea and advanced a variant of a theory of state-market interaction in multiple dualisms within a developing economy. Khan and Thorbecke (1988, 1989) had applied a similar theory to study the choice and diffusion of technologies for Indonesia by using a social accounting matrix. Khan (2002, 2003a,b, 2004a,b) developed nonlinear models of "governing the market" and innovation and applied these to both Korea and Taiwan.

As many have emphasized (Amsden 1989; Chang 2008, 2007, 2003, 1994; Evans 1995, 1998, 2007; Ghosh 2009, 2010; Jomo 2007; Khan 1983, 1985, 1997, 2002, 2003a,b; 2004a,b; 2012a,b; 2013; Wade 1990; Weiss 1998), a set of encompassing institutions where the state is both an initiator of development policies and builder of development institutions is a crucial determinant of development success. The state is also a settler of conflicts before they became disabling as in many African countries. This enabling state shows "embedded autonomy" (Evans 1995). It also analyzes state capacity as a special form of infrastructural power (Mann 1988; Weiss 1998) and states can use this power to lead structural transformation of the economy. Weiss calls such a state-business class relationship one of governed interdependence. In East Asia such interdependence has been important.

More specifically, a dynamic picture of the leading role of the enabling state emerges over time. The state provides disciplined support for export-oriented sectors through directed credit and other subsidies. The state also coordinates investment across sectors and within industries . It invests itself in areas where private risk absorption capacity is too low. This is important in

building up a national system of innovation in particular. The state also steps in to manage sectoral and macroeconomic crises ensuring a relatively smooth accumulation process to proceed. However, the distributive conflicts were lessened for Japan, Korea and Taiwan through US-imposed land reforms after the war. In China on the other hand, an egalitarian society with a Gini coefficient between 0.25 and 0.28 in the 1970s became highly unequal from 1990s onward with Gini index over 0.45.

Given our capabilities perspective in section 2, we need to include among the characteristics of the Enabling Developmental State for the 21<sup>st</sup> Century, its capacity to build an egalitarian development strategy from the beginning. In addition, democracy must be deepened also from the beginning. Khan (1998, 2008a,b, 2009, 2012b) has attempted to build a theory where egalitarian distribution and deepening of democratic institutions and practices along with the standard industrial, trade, monetary-financial and other developmentalist policy making of the state have theoretical salience.

It is such a state that we can call an Enabling Developmental State for the 21st Century. Both technically and from a social perspective efficient but egalitarian innovation systems throughout but particularly after the middle income stage become crucial in terms of enhancing people's capabilities rapidly and widely. Khan (2012a) has therefore replaced the idea of a national innovation system (NIS) with that of an augmented national innovation system (ANIS). A thoroughly innovative Enabling Developmental State for the 21st Century will augment both efficiency and capabilities of people in an egalitarian manner. It is clear that the state of this kind can not be formed unless popular forces can launch movements and programs of their own. Is there any hope of this being achieved in the next few decades? Prashad (2014) discusses the complex processes underway in the global South now--- particularly in Latin America. Although by no means guaranteed, the achievements of people's movements in Argentina, Brazil, Chile, Bolivia, Venezuela and elsewhere give us some room for optimism. But the project has barely gotten started. A new theory of an Enabling Developmental State for the 21st Century that both nurtures and is nurtured by these movements will be of a kind that can play a counter hegemonic role. We are at the beginning of this process.

We now ask the question: how do we conceive of an initial strategic plan that draws from the best experiences of the East Asian Developmental States and augments these with mainly egalitarian and democratic elements for the 21<sup>st</sup> Century?

# 4. An Eleven Points Characterization of the Enabling Development Strategy for the 21<sup>st</sup> Century

Synthesizing the Experiences of the East Asian countries further reveals some common strategic orientations as well as the effects of changes in external environment and shifts in policies over time. This is consistent with the characteristics of complex economic systems which are nonlinear with multiple equilibria and path dependence. Over time, one may observe the emergence of structural shifts in some cases, stagnation in other cases depending on initial conditions, strategies, policies and external environment among other things. For the cases discussed in the vast literature, there are many specific variations within each. However, they also share to various degrees many specific features listed below:

- a. Strategic Openness to various degrees with Thailand being the most open and Viet Nam<sup>4</sup> the least. But in all cases there is a strategic commitment to export promotion and further goals of moving up the value added ladder. It should be kept in mind however, that there can be a "fallacy of composition" (Cline1982, Khan 1983, Mayer 2002, Razmi and Blecker 2006) in claiming that all developing countries need to do is to pursue an export-led growth policy. Reciprocal demands may not exist sufficiently and the ensuing competition for export markets in developed countries may create winners as well as losers. Therefore, what may be needed in the future for other aspiring countries is a strategic approach including the development of national and regional markets and the creation of dynamic comparative advantage along with a number of other policies and institution building processes described below.
- b. **Heterodox macroeconomic policies for stability**<sup>5</sup>--- Japan, Korea and Taiwan and many Southeast Asian countries such as Malaysia, Viet Nam and Singapore display more of a mix of heterodox policies. It seems that the rigidity of Washington consensus particularly in this area is rejected by the experiences of developing economies like Japan, China, Korea, Taiwan, and Viet Nam.
- c. Creation of institutions for productive investment---this exists in all cases, but Korea seems to have gone much further than the others much earlier. Starting with the reforms in the 1960s, it moved through several successive stages and is now trying to find appropriate technological niche in a world that is moving towards a convergence of information, bio and nanotechnologies by 2050. The role of state in the creation of these institutions is still very prominent. China has followed with its own plan for building an innovation system (Gabriele and Khan 2010).
- d. **Agricultural development**--- Earlier, in the immediate post-WWII Keynsian-liberal and Social Democratic Spirit Japan, Korea and Taiwan carried out land reforms. China followed a revolutionary socialist path and land is still legally held collectively even with the current responsibility system. Among the poor Asian countries Viet Nam probably put through the most egalitarian pro-peasant development policies after its victory in the national liberation war in the 1970s. Warr (2008:p.12) describes the importance of agriculture in the Thai case:

The results of the analysis indicate that agriculture's contribution to economic growth in Thailand included impressive rates of TFP growth. But its main contribution occurred through releasing resources which could be used more productively elsewhere, while still maintaining output, rather than through expansion of agricultural output. It is seriously wrong to characterize Thai agriculture as 'stagnant', based merely on the fact that output growth is slower in agriculture than in other sectors. If agriculture had really been 'stagnant' economic growth would have been substantially lower because it would not have been possible to raise productivity significantly within agriculture or to release resources massively while still maintaining moderate growth of output.

Viet Nam's reforms in Agriculture are evaluated by Thoburn (2008) in the following words:

Rice, indeed, is the great success story of the agricultural reforms. Vietnam changed from being a net importer of rice in the 1980s to the world's third largest exporter (after the US and Thailand) in

<sup>&</sup>lt;sup>4</sup> However, see Thoburnet. al.(2007) for an insightful and nuanced discussion of Viet Nam's trade-orientation and policies for the textiles sector.

<sup>&</sup>lt;sup>5</sup> See Jomo and Nagaraj(2001) for a good discussion of heterodoxy in this context.

the mid-1990s, though there has been little further export growth since the late 1990s, particularly compared to other products .... This lack of growth is not necessarily surprising or a sign of failure. In the late 1990s, when rice export growth was peaking, less than 15% of output was being exported .... In an economy where around 70% of households were both consumers and producers of rice, rises in rice output were important primarily for raising rural incomes and for food security, with the surplus available for export varying with fluctuations in domestic production. The state has played a role in encouraging new crops such as cashew, and later coffee ....Coffee is not straightforwardly a success story, though, as the expansion of Vietnam's coffee exports in the mid-1990s was a factor in causing a substantial fall in the world price.

**5. Industrial development and structural change**— the strategic perspective in this important area suggests that the successful Asian countries to various degrees pursued a continuously unfolding and dynamic set of policies with much trial and error. The retrospective attempts to tell a coherent story have often led to an overly deductive picture where good performances supposedly follow from a few , usually neoclassical economic principles. The Malaysian case study is a good and convincing counterexample.

Jomo and Wee (2008: p.10) describe some changes in strategy and policy for Malaysia within specific time-sensitive contexts:

Over the years, the government has changed its industrialization strategy. In response to problems and new priorities, the government announced the Second Industrial Master Plan (IMP2) for 1996-2005 in December 1996 to replace the (first) Industrial Master Plan (IMP) for 1986-1995. In September 1996, the government had set up the Multimedia Super Corridor (MSC) to promote certain information technology investments. The government committed over RM50 billion for infrastructure development to support this initiative. At the same time, the government strengthened intellectual property laws to reassure foreign investors and provided more generous incentives for new investments in this area.

Thus, the policy changes of the mid-1980s appeared successful in reviving growth and industrialization. Confirmation of the new policy direction from the mid-1980s came with the 1991 enunciation of Vision 2020, favouring growth, modernization and industrialization. Although FDI began levelling off in the mid-1990s, increased domestic investments – inspired by greater domestic investor confidence – sustained the momentum of rapid economic growth until the 1997-1998 regional crisis. The gravity of the crisis and the difficulties of recovery were exacerbated by injudicious policy responses, compromised by cronyism, though there is little persuasive evidence that cronyism itself precipitated the crisis.

They also point out changes in the sixties and seventies as well in response to changing global economic environment:

The decline of rubber prices in the 1960s must surely have affected economic performance and policy. Malaysia's experiment with import-substituting industrialization under foreign (principally British) auspices was quite different from most other developing countries where state-owned enterprises played leading roles as well as Northeast Asian experiences where effective protection was conditional on export promotion. Malaysia's transformation from net oil importer to exporter in the mid-1970s, when petroleum prices rose sharply, allowed the government to spend much more, while the recycling of petrodollars later allowed it to borrow from abroad at low cost until the Volcker intervention of

1980 raised real interest rates and precipitated a global recession, bringing commodity prices down. (Jomo and Wee 2008:p.14)

The case study of Viet Nam also confirms the suspicion that there is much that is improvised and *ad hoc* during the earlier phases of apparently successful development cases. The lesson here is perhaps to avoid major resource allocation distortions (as documented by the Thai case also) and constant monitoring and policy revisions when existing policies do not work well. The political preconditions for this are in the background even in the Malaysia and Viet Nam papers which are more explicit in these regards than the other two papers.

6. **Creation of technological capabilities**--- here the Korean case stands out as a very apt illustration of creating technological capabilities throughout the entire growth and development trajectory in definite stages.<sup>6</sup>

## As Lee(2008,pp.4-5) points out:

Among various aspects of capacities, emphasis should be on technological capabilities because without these, sustained growth is impossible. In this era of open market competition, private companies cannot sustain growth if they rely upon cheap products; they need to be able to move up the value-chain to higher-value added goods based on continued upgrading and improvement and technological innovation. Furthermore, private companies had better be "local" companies, whenever possible, including locally controlled JVs, not foreign controlled subsidiaries of the MNCs. MNCs subsidiaries are always moving around the world seeking cheaper wages and bigger markets. Therefore, they cannot be relied upon to generate sustained growth in specific localities or countries although they can serve as useful channels for knowledge transfer and learning.

The Malaysia paper by Jomo and Wee also recognizes this essentially strategic aspect of creating technological capabilities during medium to long run development. It is also clear from the Thailand and Viet Nam cases that strategic concerns with the creation of appropriate technological capabilities have been and continue to be very important.

7. **Technological learning and innovation**— creating national innovation systems in particular requires the creation of specific institutions and technological learning over time. Ultimately, if development is to continue beyond the catching up phase, this may present the most crucial set of policy challenges. Here, the paper on Korea is an admirable attempt to sum up the lessons. There are specific features here to which Lee (2008, p.5) draws our attention.

Therefore, while the ultimate goal and criterion of development is to raise the capabilities of local private companies, the process needs pilot agencies to guide and coordinate the whole process. Such needs exist because key resources are so scarce, and thus had better... be mobilized for uses in sectors or projects with greatest externalities. As understood by Gerschenkron, who analyzed the latecomer industrialization of Germany and Russia, and identified latecomer agencies, such as large state-owned investment banks to drive the process in these countries, it is such agencies that can make up for gaps or lacunae in the country that is seeking to industrialize. All the east Asian

<sup>&</sup>lt;sup>6</sup> See also Lee(2006) for a contrast of Korean experience with the Washington consensus and Khan(2008, 2002,1998 and 1997) for a discussion of the Korean (and Taiwanese)case(s) in the context of a distributionally sensitive growth model for positive feedback loop innovation system.

countries built specific state-agencies that played a role of guiding the process of industrialization. In Korea the institutions established in the 1960s under the Park regime included the Economic Planning Board to set economic plans; the Ministry of Trade and Industry to support industrial policy and export; and the Ministry of Finance to finance economic plans.

Both state and civil society have to play important roles. At an earlier stage, the state necessarily plays a large and activist role. At a later stage, however, the creation of technological capability has to rely on a private-public partnership at both the precompetitive and the competitive phases of innovation (Khan2004a). For China, Gabriele and Khan(2010) present an analysis that points out the key role of the state in building an innovation system.

**8. Direct Foreign Investment and Foreign Aid---** these factors have played a role for all East Asian economies but perhaps more so countries like Thailand, Viet Nam and Malaysia. Investment from abroad has perhaps been more significant than aid per se. However, internal generation of investible funds and public sector support have also played a crucial role---particularly in Korea. DFI in manufacturing sector can be important as the Viet Nam ( and also the Thai and Malaysian cases) case shows:

Sectorally, manufacturing has been the most important area for DFI, with 51% of accumulated registered foreign capital over the 1988-2006 period, followed by transport, storage and communications (9.6%), mining and quarrying (8%) and real estate (8%). (Thoburn 2008, p.8)

Not everything has to be of the best practice genre for DFI to come in as Thoburn shows for Viet Nam:

Paradoxically, Vietnam scores badly on conventional measures of competitiveness and investment climate, yet is highly regarded by foreign investors who operate in the country. The World Bank's *Doing Business* survey ranks Vietnam as 104<sup>th</sup> out of 175 countries as a good place to do business. In contrast, the *VDR* for 2007 claims that Japanese inward investors see Vietnam as the third most attractive investment location in the world. It seems that Vietnam's stable macroeconomic environment, high quality and low cost labour, and low levels of crime are more important considerations for investors than the details of bureaucratic procedures which are often included in international surveys. (Thoburn 2008 p.9)

Foreign Aid-- particularly Japanese aid--- has played a role in the development of Thailand and Malaysia but in the Asian cases the leveraging of aid for domestic development has perhaps been more important than the actual quantity of aid.<sup>7</sup>

**9. Poverty reduction strategies**—these are a varied set of policies that are necessary in addition to growth. Although growth is a very important component of such a strategic approach to poverty reduction, in all cases specific policies targeting both rural and urban poverty were undertaken. In case of Thailand and Viet Nam, it can be argued, such attention for some time to come is still a necessary part of a coherent pro-poor development strategy. This suggests a "growth plus..."(Weiss and Khan 2006) strategy for development.

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<sup>&</sup>lt;sup>7</sup>This is not to say that the quantity does not matter. Also for very poor countries today, aid can fill crucial financing gaps. See Khan (2003b) on these issues. However, surrendering domestic decision making capability and flexibility to foreign experts in exchange for aid is not strategically helpful. If there is such a pressure then it may be necessary to forego aid.

In addition to the nine sets of factors discussed above, there are also somewhat random, historically contingent factors. The paper by Jomo and Wee on Malaysia acknowledges the presence of such factors explicitly. But even a quick look at the other cases will reveal historically contingent events ranging from momentous events such as wars and revolutions to more usual changes in domestic and international political factors and changes in policies that depended on crucial personalities such as that of President Park in Korea in the 1960s. As Jomo and Wee (2008, p.14) indicate in summing up the lessons from at least five different policy periods in Malaysia:

It is difficult to evaluate policy success or failure simply in terms of subsequent economic performance. Malaysia's very open economy has often been subject to circumstances not of its own choosing or making.

The decline of rubber prices in the 1960s must surely have affected economic performance and policy. Malaysia's experiment with import-substituting industrialization under foreign (principally British) auspices was quite different from most other developing countries where state-owned enterprises played leading roles as well as Northeast Asian experiences where effective protection was conditional on export promotion. Malaysia's transformation from net oil importer to exporter in the mid-1970s, when petroleum prices rose sharply, allowed the government to spend much more, while the recycling of petrodollars later allowed it to borrow from abroad at low cost until the Volcker intervention of 1980 raised real interest rates and precipitated a global recession, bringing commodity prices down.

The Plaza Accord of September 1985 led to the strong yen just as Malaysia's sovereign foreign debt became yen-denominated. The mid-1980s' recession precipitated a banking crisis, which led to the 1989 banking reform to the seeming success of earlier deregulation facilitated financial liberalization, culminating in the 1997-98 crisis. The late 1980s' regulatory reforms encouraged further limited private foreign borrowings from abroad before that, limiting vulnerability on that front. The East Asian economic recovery from the last quarter of 1998, following the Russian and LTCM crises, similarly does not allow proper evaluation of the impact of Mahathir's controversial measures of early September as he moved to politically eliminate his deputy.

One must be aware that in many cases aid and DFI can also lead to external dependence. A developmental state can not surrender its sovereignty in domestic decision making capability and flexibility to foreign experts in exchange for aid.

The above observation underlines an important strategic consideration. We formulate this aspect as a two point strategic proposal in addition to the nine points presented above. We submit that for a capabilities enhancing enabling state of the 21st century, the following two items are indispensable:

**10. Income and Asset Distributional Equality:** This is more of a challenge today than it was in post-WWII setting. Vibrant egalitarian anti-free market movements were widespread---even in the US. A combination of cold war policies and then a revival of Hayekian and other varieties of neoliberalism in the 1980s coinciding with the global crises of WCS made Income and Asset Distributional Equality an anathema among the mainstream. However, the greatest reversal was in China in the 1990s. Today Chinese leaders are at least partially rethinking this policy mistake.

But the greatest hope here comes from the people's movements from below all over the world and their partial successes in Latin America in particular. However, egalitarian goals need to be explicitly put on movement agenda's and concrete strategies and tactics devised. When in power, the energies of such movements then can be largely directed towards making the objectives more concrete and solving practical problems of implementation. Through learning feedback mechanisms, mistakes can then be detected and corrected and further appropriate modifications made. Such a process can not be anything but deeply democratic. This is our final strategic point.

11. Deepening of democracy through struggles and practice: The theory of deepening democracy is derived from a history of struggles from below. In the uneven world of 21<sup>st</sup> century described by Prashad (2014) and many others, the struggles for democracy take many forms and will differ from one place to another. But the struggles for basic needs such as food, clothing, shelter, health care and education are important everywhere. With ecological destruction, movements to save the global commons are crucial. In both these movements the voices of women, minorities, workers and peasants are important. One group whose role needs to be underlined is the indigenous peoples of the world. Their increasingly progressive and leading role in places like Bolivia is exemplary. Movements everywhere can learn from them. New forms of deliberative democracy and advancing human rights for the people can be discovered only through these struggles. Even when state power is held by the minority dominant classes, such struggles can lead to some democratic deepening. Alternatively, they can lead to minority exploiting classes being forced to share some state power with the popular classes.

Thus, even without complete hegemony and state power, popular movements can influence infrastructural aspects of state power in particular.

Schneider (2015) contrasts these two scenarios for contemporary India and Brazil:

India and Brazil have both emerged in the international political economy, but their paths to emergence show important variations. Indian democratic deepening incorporated a cross-cultural coalition of caste, regional and other identity-based groups, providing enhanced state capacity to embed itself in key sectors to promote their technological upgrading and international competitiveness. This type of capacity provided room for an intensive strategy of international insertion, assisting domestic firms to insert themselves into global value chains and pursue strategies to capture more value. This type of insertion coincided with a national positioning as a voice for non-Western countries in the international system, leading to patterns of international behavior by which Indian governments sought to triangulate their position between Western and Non-Western powers, with India acting as mediator and voice of a more accountable and tolerant world system with greater respect for the sovereignty of poor countries.

Brazilian democratic deepening incorporated a cross-class coalition of working class and middle sectors, providing enhanced state capacity for public collective action borne out domestically in increased revenues and efforts to expand social protection. Internationally, this type of capacity provided room for an extensive strategy of international insertion, led by government assistance to national champions seeking to scale-up activities they dominated nationally into international markets. This type of insertion coincided with a national positioning as a voice for poor countries in the international system, leading to patterns of international behavior by which Brazilian governments sought first to build alliances among poor countries and then bargain more forcefully with rich countries, with Brazil acting as mediator and voice of the poor in favor of a more accountable and equitable world system with greater respect for the sovereignty of poor countries. (pp. 45-46)

Clearly, both in India and Brazil---perhaps particularly in India---the democratic deepening needs to go much further. But the successes, however limited in these two cases, underline the role of mass progressive movements from below. These also point to the need for organizing under a coherent transformational strategic perspective and tactical program.

## 5. Conclusions:

Two conclusions follow logically from the above identification of both the necessary as well as the more contingent factors that have played a role in East Asia, and our additional crucial strategic factors egalitarianism and deepening of democracy for the 21st century enabling developmental state. The first is the need for taking a pragmatic and diagnostic approach to the technical problems of development on the one hand. The second is that at the same time we must make democratic deepening and egalitarianism the strategic centerpieces of any progressive social movement. It is important to make these last two factors the most salient identifying criteria for an innovative Enabling Developmental State for the 21st Century that will arise as a result of struggles from below that are unfolding. It is necessary to identify distortions from the perspective of deepening democracy and egalitarianism and correct these quickly. It is also equally necessary to identify market failures and other institutional failures. Instead of taking a grand, presumptive approach to development, the role of a mix of heterodox policies with the willingness to revise policies before the cost gets too high seems to be the best recipe for avoiding failures. However, compromising on democracy and egalitarianism will be strategic mistakes. Therefore, the people's movements must avoid these even if it means slowing down growth for some time. In general, with careful participatory planning and implementation, deepening of democracy will not conflict with growth and other goals of development.

Clearly, in order to promote equitable growth and broad development we must build institutions that can supply social insurance and safety nets, and create a democratic space for voice and accountability. But there is no one-size-that-fits-all for any of these functions. Here the role of history of popular movements and institution building will be crucial. While movements in different parts of the world can certainly learn from each other and have ties of solidarity, each part will need to have specific strategic orientation and tactical and organizational forms for both building the movement and building the egalitarian and democratic institutions in every sphere according to its particular historical trajectory. No predetermined futures are foreordained in this complex 21<sup>st</sup> Century world. Even a partial but thoughtful diagnosis of specific problems in particular regions relatively early may suggest solutions which can be implemented before it is too late. This paper is written with the hope of making a modest contribution to the evolving counterhegemonic movements in our world by suggesting some pathways towards an egalitarian, deeply democratic Global South.

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<sup>&</sup>lt;sup>8</sup>See Chang (2007) for a number of thoughtful contributions on this topic among other things.

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